ENVIRONMENTAL MANAGEMENT PROGRAMME

FOR THE MANAGEMENT OF ACTIVITIES RELATING TO THE PROTECTION OF THE NATURAL ENVIRONMENT DURING THE CONSTRUCTION AND OPERATIONAL PHASES OF THE

PROPOSED DEVELOPMENT OF A 30M HIGH TELECOMMUNICATION MAST ON PORTION 108 OF FARM DOORNRIJVER NO. 369, AAN DE DOORNS, WESTERN CAPE

This EMPr is a DEA&DP Requirement, and is to be presented to contractors at the On Site Start-Up Meeting

Compiled by

EnviroAfrica cc
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ENVIRONMENTAL MANAGEMENT PROGRAMME FOR ACTIVITIES RELATING TO THE PROTECTION OF THE NATURAL ENVIRONMENT DURING THE CONSTRUCTION AND OPERATIONAL PHASE OF THE

PROPOSED DEVELOPMENT OF PORTION 108 OF FARM DOORNRIVIER NO. 369, AAN DE DOORNS, WESTERN CAPE

(This EMPr is a condition as set out in the EA)

1. INTRODUCTION

This Environmental Management Programme (EMP) forms part of the conditions as set out in the Eagle Towers Environmental Authorisation (EA) and recommendations as detailed in the Basic Assessment Report (dated September 2018).

This EMP binds all contractors, sub-contractors and other persons working on the site to adhere to the terms and conditions of the EMP throughout the construction of the Eagle Towers Base station and associated infrastructure (and any other construction activities associated with the construction of the Base Transceiver Station (BTS) such as access roads, fences, Telkom link’s and Eskom power lines (if required).

Any other Site Specific additional activities decided and agreed upon at the “On Site Start-Up Meeting” must be included to form part of the EMP.

EMP Circulation List

Full copies of this EMP will be made for the ECO, Site Engineer and/or Contractor. Appendices will also be made and circulated where relevant.

Scope

This EMP addresses the construction phase environmental management (“CEMP”) and operational phase environmental management programme (“OEMP”) and all activities associated with the project. In addition it will deal with all the requirements of regulation 19 (4) of the EIA regulations (GN R. 326, 07 April 2017) as well as any additional specific information requested by the Department of Environmental Affairs and Development Planning (D:EA&DP) pertaining to some developments. Compliance to this EMP (which serves as a basis for all the phases of the project) will be monitored by the Environmental Control Officer (ECO). The Construction Engineer/Project Managers, the Contracting Agent(s) and the Client will be responsible for the implementation of this EMP.

Site location

The proposed 30m high telecommunications mast and base station will be located on Portion 108 of Farm Doornrivier No. 369, Aan De Doorns, Western Cape. Aan De Doorns Wine Cellar is located on the property and the proposed mast is approximately 320m west of the R43 Road. The proposed site has no natural vegetation. The site is located next to vineyards, and on an existing farm. The property is being used for agricultural purposes. The proposed site is on a flat surface area with no natural vegetation on site and situated outside of the urban area. The proposed telecommunications mast will be a lattice telecommunication mast. No roads will be constructed as an existing access road will be utilised to gain access to the proposed site. The total area of land to be cleared is 59m² to erect a 30m high lattice mast with antennas situated on the top of the proposed structure. The base station will be closed with a steel palisade fence and will have three equipment rooms for mobile network operators. (Please see Appendix B). Electricity to power the mast will be sourced from the land owner. The site has no slope and is located on a flat surface area. The site co-ordinates are 33º 41' 49.91"S, 19º 29' 17.53"E.
**Project Description**

The proposed 30m high telecommunications mast and base station will be located on Portion 108 of Farm Doornrivier No. 369, Aan De Doorns, Western Cape. The proposed site is on a flat surface area with no natural vegetation on site and situated outside of the urban area. The proposed telecommunications mast will be a lattice telecommunication mast. No roads will be constructed as an existing access road will be utilised to gain access to the proposed site. The total area of land to be cleared is 59m² to erect a 30m high lattice mast with antennas situated on the top of the proposed structure. Aan De Doorns Wine Cellar is located on the property and the proposed mast is approximately 320m west of the R43 Road. The base station will be closed with a steel palisade fence and will have three equipment rooms for mobile future network operators. Electricity to power the mast will be sourced from the land owner. The site has no slope and is located on a flat surface area. The site co-ordinates are 33º 41' 49.91"S, 19º 29' 17.53"E.

**Access**

The proposed site is located off R43 Road, at Aan De Doorns Wine Cellar. No new roads will be constructed as an existing access road will be utilised to gain access to the proposed site.

**The receiving environment**

The proposed site is located off the R43 Road at Aan De Doorns Wine Cellar, Aan De Doorns. The proposed site is located on a flat surface area with no natural vegetation present. Aan De Doorns Wine Cellar is located immediately east of the site and vineyards is approximately 130m north-east of the proposed site. The proposed site is not located within 32m of any watercourse. The nearest water body is a dam, approximately 198m north-east of the proposed site. Nonna River is located approximately 1km south-east of the proposed site. The proposed site is generally surrounded by agricultural land uses (vineyards, cultivated land, orchards, irrigation dam, etc.). Brandvlei Dam is approximately 3,5km west of the proposed site. Bree River located 2,7km south-west of the proposed site. The town of Worcester is approximately 4km north of the proposed site.
There are no natural vegetation remaining on site and the proposed site is located within an Ecological Support Area (RES). However, the site has been completely transformed and degraded due to past agricultural activities on the property.

**Vegetation types expected**

According to the SNANBI BGIS - National Vegetation Map 2012 beta 2, the site would historically have contained Breede Alluvium Renosterveld. This vegetation type is classified as Vulnerable and 9.27% of the Breede Valley Municipal area consists of Breede Alluvium Fynbos. This vegetation type is classified as vulnerable in terms of the National Environmental Management Act (“NEMBA”).

**Surface Water**

The proposed site is not located on or within 32m of any surface water body or wetlands. Brandvlei Dam is approximately 3.5km west of the proposed site. Bree River 2.7km south-west of the proposed site. Nonna River is located approximately 1km south-east of the proposed site. There is an artificial wetland (dam) approximately 200m north-east of the site. Therefore, the proposed activity is not expected to have any impacts on any surface water resources.

**Recommendations on Impact MITIGATION/minimisation**

The footprint of the construction of this telecommunication mast will be 59m$^2$, this includes the lattice mast and associated infrastructure. It is recommended that the development footprint not be expanded; and during the construction phase the moving area around this construction to be minimized and kept in close proximity to the site.

**Vegetation:**

It is recommended that the alien vegetation be cleared during the construction phase of the activity which will be beneficial to the ecosystem of that area.

**Freshwater:**

According to the Basic Assessment Report the construction and operation of the telecommunication mast do not pose any threat to a water course because of its location with fair distances (more than 32m) from any watercourse. There will be no water usage during the operational phase of the mast.

**Environmental Authorization**

The Conditions of approval of the Environmental Authorization (EA) and other relevant approvals/licences from other authorities will be included as Appendix 1 in the final EMPr. The conditions of approval must be adhered to as part of the EMPr.

EA (Environmental Authorization) Conditions of Approval – Appendix 1.

2. **COMMENCEMENT OF WORKS**

The site project contractors must timeously receive a copy of the site EMPr and any other further additional information that pertains to site conditions/amendments or deviations from original site plan. This EMPr must form part of the Contractors Contract.

A copy of the EMPr must be on site at all times and available for presentation to any authority requesting to see such document.

Before the commencement of works, the contractor must consult the owner of the property, regarding timing of works, possible disturbance of farming activities, access to the site and any other possible “no-go areas”.

EMPr of Construction & Management of Activities – Eagle Towers SA (Pty) Ltd.
No work on site may take place until:

- The Environmental Contract is signed between the relevant parties
- One week’s written notice given to the Department before commencement of any construction activity (As per the EA)
- EMPr has been approved by the relevant authorities
- On-Site Start-Up Meeting has been held
- Site and No-Go areas has been demarcated
- Contractors are in possession of the EMPr and other relevant documentation
- Contractors signed the Declaration Of Understanding
- All mandatory site equipment is in place
- On Site Environmental Education & Awareness training session has taken place with all relevant construction personnel present.

NB: Work refers to: Camp Establishment, Earthmoving activities and any preliminary construction activities.

3. ENVIRONMENTAL CONDITIONS OF APPROVAL

- Environmental Authorisation Conditions Of Approval – see Appendix 9 for the full EA
- Original Basic Assessment Report Recommendations – see Appendix 11
- Local Authority Conditions of Approval – if applicable
  (see attached as appendices)

4. ISSUES OF CONCERN

Issues of concern that were identified in the Environmental Impact Assessment process and/or included in the EA include but are not restricted to the following:
- Disturbance to Portion 108 of Farm Doornrivier No. 369, Aan De Doorns.

The pre-determined environmental issues and respective activities must be addressed during the “On Site Start-Up Meeting” (OSSM) and reflected in the On-Site Start-Up Report.

The Site Specific recommendations as per the original letters to Eagle Towers and conditions as per the Eagle Towers Environmental Authorisation are to be included and to be reflected in the On-Site Start-Up Report (refer point 6 under start-up report)

Such activities include but shall not be limited or restricted to;
- Access route
- Demarcation of working footprint and removal and storage of topsoil material
- Waste management
- Mandatory site equipment
- Establishment of construction site compound and fuel stores
- Ablution & Toilet Facilities
- Refuse Management
- Concrete works & batching proposals
- Soil Erosion Control
- Fire fighting equipment & Emergency fire reaction plan
- Overhead power line and/or AC cable supply route (method statement if required)
5. **ON-SITE START-UP MEETING**

The mandatory **on-site start-up** meeting that is conducted preferably **14 days but not less than 5 working days** prior to commencement of any site/camp establishment, earthworks and/or construction activities and will relate to additional discussed information that must be complied with during the entire construction phase.

**ON-SITE START-UP MEETING REPORT** to be attached as Appendix 1 to the Eagle Towers SA (Pty) Ltd EMPr. The Start-Up Meeting Report to include all site-specific issues and arrangements as discussed and agreed on at the site start-up meeting.

The On-Site Start-Up Meeting additional information pertains to specific site construction agreements that was discussed on site by all the relevant parties and agreed on and must be included in the On Site Start-Up Meeting Report. **(The arrangements and agreements must fall within the conditions as set out in the EA)**

At the on-site start-up meeting (OSSM), the following issues must be addressed:

- The EMPr & other relevant site documents
- Project to be discussed and all uncertainties are cleared
- Method statement/s to be discussed
- Power line installation access routes (if required)
- Road (if required) and construction area to be demarcated
- Materials stockpile and lay down areas to be demarcated
- Method of stockpiling to be discussed
- Fire fighting procedures
- Mandatory fire fighting equipment & fire preventative measures
- Solid waste removal intentions
- Placement, type and service of toilets to be agreed on
- Placement and type of rubbish bins and removal of rubbish to be agreed on
- Labour overnight camp to be demarcated and services agreed on (if required)
- Environmental Education and awareness training session to all contractors and onsite staff/labour

The following people must attend the on-site Start-Up Meeting:

- A representative from Eagle Towers
- Main contractor’s representative.
- Site supervisor/foreman
- Environmental consultant (EC/ECO)
- Environmental site officer (ECO/ESO)

Minutes of the on-site Start-Up Meeting will be condensed to a report format and circulated to all attendees of the above named meeting for their perusal and comments if needed. A Non-response is deemed an acceptance of the contents and agreements of the report. **(Appendix 1)**

The main contractor must provide (i) a list of all sub-contractors and their scope of work for the contract and (ii) a time schedule of works.

**The On-site Start-Up Meeting report will also form part of this Environmental Management Programme. If any discrepancies between the start-up report and the EMPr arise then the EMPr will take precedence until clarification on the discrepancy is clarified. If any discrepancies between the EMPr and the EA then the EA will take precedence until clarification on the discrepancy is clarified.**
IT IS THE RESPONSIBILITY OF THE MAIN CONTRACTORS TO ENSURE THAT ALL SUB-
CONTRACTORS, THAT WORK ON THE SITE DURING AND AFTER THE CIVILS CONTRACT,
ARE INFORMED OF THE ENVIRONMENTAL CONDITIONS PERTAINING TO THE SITE.

NB! NO WORK WILL START UNTIL THE ABOVE IS IN PLACE AND AGREED ON.

6. METHOD STATEMENT

Method statements from the contractor will be required for specific sensitive actions on request of the authorities, Eagle Towers or the ECO. A method statement forms the base line information on which sensitive area work takes place and is a “live document” in that modifications are negotiated between the Contractor and ECO/Eagle Towers, as circumstances unfold. All method statements will form part of the EMPr documentation and are subject to all terms and conditions contained within the EMPr main document.

These documents must be available to the authorities for inspection or on request.

A method statement describes the scope of the intended work in a step-by-step description in order for the ECO and Eagle Towers to understand the contractor’s intentions. This will enable them to assist in devising any mitigation measures, which would minimize environmental impact during these tasks.

The Contractor must submit the method statement before any particular construction activity is due to start. Work may not commence until the ECO and Eagle Towers have approved the method statement.

Method statements need to be compiled by the contractor for approval by Eagle Towers and the ECO. The contractor must submit written method statements to Eagle Towers for the purposes of the environmental specification, a “Method Statement” is defined as a written submission by the contractor to Eagle Towers setting out the plant, materials, labour and method the contractor proposes using to carry out an activity, in such detail that Towers and the ECO is able to assess whether the contractor’s proposal is in accordance with the specifications and/or will produce results in accordance with specifications.

The contents of the Method statement cannot be changed or altered.

The method statement must cover applicable details with regard to:

➢ Construction procedures
➢ Materials and equipment to be used
➢ Getting the equipment to and from site
➢ How the equipment/material will be moved while on site
➢ How and where material will be stored
➢ The containment (or action to be taken if containment is not possible) of leaks or spills of any liquid or material (of any potential hazardous material) that may occur
➢ Timing and location of activities
➢ Compliance/non-compliance with the Specifications, and
➢ Any other information deemed necessary by Eagle Towers and the ECO.

The Contractor must abide by these approved method statements, and any activity covered by a method statement must not commence until Eagle Towers and the ECO has approved of such Method Statement.

NB: No work may commence or take place until all relevant parties have approved the Method Statement.

Explanation of method statements and a pro forma method statement sheet that must be completed by the Contractor for each activity requiring a method is attached as Appendix 4 & Appendix 5.

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7. ENVIRONMENTAL DECLARATION of UNDERSTANDING  
(for the Environmental Management Programme (EMP<sub>r</sub>))

The purpose of the Environmental Declaration of Understanding agreement between the applicant/client, the engineer, the contractor and the Environmental Consultant is;

1. To enforce compliance by all parties with the EA and this Environmental Management Programme.
2. To maintain proof of compliance with the site EA.
3. Applicant to inform all relevant parties of the EA and EMP<sub>r</sub> (as per condition of the EA).
4. To protect the environment of the site against environmental damage;
5. To mitigate and rehabilitate any damage to the environment.
6. Ensure that all contractors and sub-contractors are familiar with the EMP<sub>r</sub> and EA and sign the mandatory Declaration of Understanding indicating their undertaking to work within the framework of the environmental requirements.

This agreement outlines the obligations on the ECO to ensure compliance by all parties with the EMP<sub>r</sub>

8. PENALTIES

Eagle Towers (on recommendation by the ECO) reserves the right at all times for the duration of this agreement to impose restrictions and associate penalties on the contractor with respect to the specific nature, timing and extent of construction activities on environmentally sensitive sites.

In instances of non-compliance with the EMP<sub>r</sub> by the contractor (or any of their employees) or sub-contractor/s (or any of their employees) that move on or off the site, the on-site ECO must issue a written warning indicating the non-conformance to the contractor.

Eagle Towers, in consultation with the Environmental Consultant/ECO, must determine the amount of the penalty applicable in accordance with the Penalties for Non-Compliance Schedule of Tariffs (Appendix 2).

Such penalty amount must be produced in writing and presented to the contractor within seven (7) days of the written warning. Eagle Towers may recover penalties by deducting the fine from the offending contractor.

The contractor will be responsible for all costs incurred where emergency procedures are implemented to deal with accidents impacting on the environment as well as the rehabilitation of such damage in conjunction with the ECO and site engineer.

In serious cases, at the discretion of Eagle Towers and the Environmental Consultant/ECO, any multiple offences can be added together.

The ECO (after consultation with Environmental Consultant/Eagle Towers) may also stop the works or part thereof until the situation is resolved; no extension of time is claimable by the contractor.

These penalties do not preclude any prosecution under any law or regulation.

This set of procedures must be understood by all relevant onsite project managers / project managers and site workers.

See Appendix 2 for the Penalties for Non- Compliance.
9. RESPONSIBILITY OF EAGLE TOWERS (as the Applicant)

Eagle Towers SA (PTY) Ltd must be responsible for ensuring compliance with the conditions contained in the EA by any person acting on his behalf, including but not limited to an agent, servant, employee or any person rendering a service to Eagle Towers in respect of the activity, including but not limited to contractors and consultants.

Eagle Towers is responsible for appointing the ECO, Site Engineer and Contractor for the duration of the construction contract and for ensuring that the Site Engineer and Contractor fulfil their obligations in terms of this EMPr.

Eagle Towers and or its representative must notify DEA&DP and any other relevant authority, in writing, within 24 hours thereof if any condition of this authorisation is not adhered to.

10. THE SITE ENGINEER / SITE MAIN CONTRACTOR

The Site Engineer/Site main contractor is responsible for ensuring that the construction contract and daily construction activities as per the original site specifications are implemented in terms of the Environmental Management Programme which includes additional on-site Start-Up Meeting agreements.

The Site Engineer and the ECO are expected to develop a close working relationship and to stay in contact with each other.

The Site Engineer issues site instructions to the Contractor and all requests and communications between the ECO and Contractor are via the Site Engineer.

The only exception to this is where the ECO needs to issue a “stop works” order on the Contractor or the Site Engineer if serious environmental harm is about to happen or is happening as a result of construction activity. This “stop-order” must be confirmed by the ECO as soon as practically possible to all affected construction personnel.

When the ECO is not on site, the resident engineer will be responsible for implementation of the EMPr. Any construction and construction related activities that might lead to damage to the environment should be immediately brought to the attention of the site ECO.

The site engineer or the appointed engineer's representative must complete the daily “ENVIRONMENTAL DAILY CHECKLIST” (see Appendix 6)

11. THE CONTRACTOR

The Contractor must ensure that all of its sub-contractors, employees, suppliers, agents, etc., are fully aware of the environmental issues detailed in the site EMPr. The Contractor must liaise closely with the Site Engineer and the ECO and must ensure that the works on site are conducted in an environmentally sensitive manner and fully in accordance with the requirements of the EMPr, at all times.

Any main bulk service providers must be advised of the construction activities as well as the requirements of this EMPr and the Contractor must be responsible for their activities conducted within their work areas.

All contractors working on site must have proper and competent contractor supervision during their time of contract.
If more than one contractor work on the site simultaneously then the responsibility lies on each contractor to adhere to the conditions of the EMPr and related documents.

This is for the duration of the contract.

The supervisors must work closely with the appointed environmental officer and discuss the daily programme with the appointed environmental officer. Any problems that might lead to damage to the environment must be discussed prior to commencement of the activity.

THE ECO MUST ENSURE THAT ALL CONTRACTORS / SUB-CONTRACTORS HAVE SIGNED THE “DECLARATION OF UNDERSTANDING” (Appendix 3) IN THIS CONSTRUCTION ENVIRONMENTAL MANAGEMENT PROGRAMME BEFORE CONSTRUCTION COMMENCES.

12. SITE PERSONNEL: ENVIRONMENTAL AWARENESS TRAINING

All daily site construction personnel must attend an on-site Induction Environmental Education and Awareness training (E&AT) session together with any site-specific environmental training they may require to carry out their duties.

All contractor and sub-contractor teams involved in work on site must be briefed on their obligations towards environmental controls and methodologies in terms of this EMPr prior to commencement of any construction and construction related activities.

The on-site Environmental Education and Awareness Training session must take the form of an on-site environmental talk and where necessary relevant demonstrations conducted by the ECO.

The on-site Environmental Education and Awareness Training session must be aimed at all levels of site contractors, sub-contractors and related site workers & site management.

In the case of new workers coming on site throughout the construction programme, the site contractor is responsible to ensure all new labour arriving on site is made aware of the contents of the EMPr and is briefed on the E&AT.

13. ENVIRONMENTAL CONTROL OFFICER

13.1 Frequency of site visits

An ECO must be appointed for the duration of the construction phase (as required by the EA). The ECO must comply with the following:

- Conduct a start-up meeting before construction commences
- ECO to monitor the development at least four times until the development is completed
- Conduct a closing down visit as soon as possible after completion of the Development
- Conduct an Environmental compliance audit within 6 months after completion of the civil contract.

13.2 Requirements for the Posts

Environmental Control Officer: [ECO]

- A recognised environmental practitioner with a degree in environmental management and a sound knowledge of the environment and environmental management principles.
- An independent person with 5 or more years of environmental site management and able to ensure EMPr compliance monitoring experience on construction projects.
13.3 Monitoring responsibilities of the ECO

- The ECO will undertake regular site inspections and to monitor and assist in environmental tasks he/she must compile daily/weekly reports/checklist and submit to EnviroAfrica/Eagle Towers.
- Is to ensure that the mitigation/rehabilitation measures and recommendations referred to in the Environmental Authorisation are implemented and to ensure compliance with the provisions of the EMPr.
- Must notify DEA&DP and any other relevant authority, in writing, within 24 hours thereof if any condition of the EA is not adhered to.
- Is responsible for the environmental issues involved with the construction phase of the project;
- Co-ordinating any aspect of site activity that may have an effect on the environment;
- Must work in close conjunction with Eagle Towers/Site representative, contractors and sub-contractors
- Must identify and demarcate the impact area i.e. construction footprint area before any construction activities commence
- Must demarcate the necessary areas for storage of materials, ablutions, eating areas of contract workers, etc.
- Must identify ‘No go’ areas and areas sensitive to erosion and have these areas demarcated. Environmental awareness of the workers is essential. This must be in the form of an on-site talk and must be conducted at an appropriate technical level
- The ECO will keep a site inspection diary. The purpose of the site diary is to record construction progress and environmental compliance. This information is then recorded in the form of an ECO checklist and/or diary entries and photographic records for visual reference. (Appendix 8).
- These documents must be available to the authorities for inspection or on request. The diary must include meetings/discussions with the contractor and must reflect environmental queries, agreed actions and dates of eventual compliance. These must form part of the official environmental record

13.4 Authority of the ECO

The ECO has the authority to stop works if in his/her opinion there is a serious threat to or impact on the environment caused directly from the construction operations.

This authority is to be limited to non-compliance to the EMPr and emergency situations where consultation with the Environmental Consultant is not immediately available.

The ECO is to inform the Environmental Consultant of the reasons for the stoppage as soon as possible. A relevant reason should be supplied to Eagle Towers/Site representative as soon as possible after stoppage of such works.

Upon failure by the contractor or his employee to show adequate consideration to the environmental aspects of this contract i.e. wilful destruction of the environment, the ECO may recommend to Eagle Towers/site representative to have the contractor’s representative or any employee(s) removed from the site or work suspended until the matter is remedied.

No extension of time will be considered in the case of such suspensions and all costs will be borne by the contractor

13.5 Appointment of an ESO. (Environmental Site Officer)

When necessary the ECO may appoint an ESO to carry out the site inspections and the following will apply:
- The ESO is appointed prior to commencement of construction activities, site inspections are decided upon between Eagle Towers and the ECO depending on the environmental sensitivity of the construction areas and site location.
• The frequency of site inspections is also determined prior to commencement of works but can change if the need arises.

13.6 Qualifications of an ESO.

The appointed Environmental Site Officer must fulfil the following criteria:
• Have at least 5 years’ experience as an Environmental Site Officer.
• Have a sound understanding of the contents of the EMPr.
• Must be able to enforce compliance to all relevant site documents.
• Have a basic knowledge of the NEMA and other relevant information.
• A construction background would be an advantage.
• Must be able to work with site personnel and resident engineers.

14. CHANGES TO ENVIRONMENTAL MANAGEMENT PROGRAMME

Although care has been taken to address all known relevant environmental issues for the construction phase, it may become necessary to add or amend certain procedures or instructions to improve the efficiency of the Environmental Management Programme (EMP). Only those additions or amendments of this EMP that will either improve environmental protection or can be proven not to have any negative effect to the immediate and surrounding environment will be considered.

Changes or deviations have to be motivated in writing by means of a Method Statement and the same procedures for a standard Method Statement have to be followed.

Any additions or amendments must be submitted by the ECO to DEA&DP after the ECO has consulted with the Environmental Consultant and Eagle Towers. Please note that any additions or amendments to this EMP must be approved by DEA&DP before they are implemented.

No deviation from the contents of the EMP is allowed without the above-named prescribed procedures.

15. RECORD KEEPING

All records relating to the implementation of this management plan (e.g. Declaration of Understanding, ECO Checklist and/or diary, Method Statements, etc.) must be kept together and can be retrieved easily. These records must be available for scrutiny by any relevant authorities.

Photographs are to be taken of the site prior to, during and immediately after construction, as a visual reference. These photographs must be stored with other records related to this EMP.

Any environmental non-compliances reported must have the support of sufficient photographic proof to mitigate the non-compliance report.

16. ENVIRONMENTAL COMPLETION STATEMENT

An Environmental Completion Statement is a report by the ECO/EC to the relevant authorities stating completion of the project and compliance with the EMP and conditions.

The following environmental statements must be completed on completion of all site construction activities and submitted in line of sequence to the relevant office for perusal and reference.
16.1 ESO: ENVIRONMENTAL CLOSING STATEMENT

The ESO must submit an environmental closing statement on completion of the construction phase of the development. The environmental closing statement must cover all aspects of daily/weekly construction activities that took place during the ESO site inspections.

16.2 ECO: ENVIRONMENTAL COMPLETION STATEMENT

The ECO must submit an environmental closing statement relating to all environmental and technical issues that occurred on site as well as any conclusions regarding incidents such as written warnings, stoppages of works and penalty fines.

16.3 ENVIRONMENTAL AUDIT REPORT

An Environmental Audit Report by the ECO must be submitted by Eagle Towers to the satisfaction of the Department of Environmental Affairs and Development Planning, within six months after construction has been completed and also after the sites have been rehabilitated.

17. MANAGEMENT SPECIFICATIONS (CONSTRUCTION PHASE)
(This EMP is additional to conditions as set out in the EA)

17.1 Fauna and Flora

The Contractor must not deface, paint, damage or mark any natural features (e.g. trees, rock formations, buildings, etc.), if these should be situated in or around the Site, for survey or other purposes unless agreed beforehand with the Engineer and the ECO. Any features affected by the Contractor in contravention of this clause must be restored/rehabilitated to the satisfaction of the Engineer and the ECO.

Except to the extent necessary for the carrying out of the works, flora must not be removed, damaged or disturbed nor must any vegetation be planted. Any removal of vegetation that is necessary should be kept strictly to the demarcated area. The planted trees on site that are within the development footprint should be carefully removed and replanted elsewhere on the property.

Staff and plant movement to be restricted to the disturbed areas. Construction material must be stored in areas designated by the site agent and must not damage natural vegetation. Only the existing roads/tracks are to be used.

Trapping, poisoning and/or shooting of animals is strictly forbidden. No domestic pets or livestock are permitted on Site. Where the use of herbicides, pesticides and other poisonous substances are to be used, the Contractor must submit a Method Statement.

All incidents of harm to any animal or natural vegetation (apart from the agreed upon areas) must be reported to the ECO.

17.2 Protection and Rescue of Fauna and Flora (if required)

The removal of fauna from the site must be done in accordance with the requirements of the Nature Conservation Ordinance regulating these activities and should be conducted by a suitably qualified and experienced person. The necessary permits that may be required from Cape Nature must first be obtained.

If required, any flora identified during construction to be rescued must be removed and placed in an area specifically allocated for these plants to ensure that the necessary care thereof will take place until being relocated and planted in designated areas.
The areas of vegetation that are to be protected during construction must be demarcated and indicated on a site plan. A Method Statement is to be submitted to the ECO by the Contractor, detailing the method of fencing for protection of the conservation areas.

### 17.3 Clearing of Vegetation, Stripping & Conservation of Topsoil (if required)

A Method Statement must be submitted detailing the methods to be used for vegetation clearing if required. All cleared areas must be stabilised as soon as possible. Burning of cleared vegetation on site is prohibited. The burying of cleared vegetation or use as part of backfill or landscape shaping is prohibited unless written approval is obtained from the ECO.

Cleared vegetation may be used for mulch or slope stabilisation of the Site. Should bulk vegetation be removed from the designated working areas (foot print area) then tall vegetation shall first be removed through brush cutting and chipping of larger shrub material; this may be added to the topsoil material stockpiles as mulch. Unless otherwise agreed upon, only indigenous plant material shall be used for this purpose.

Prior to any activities within the demarcated work areas, topsoil material shall be removed to a depth of 200 mm or deeper if specified by the engineer in consultation with the ECO, and stockpiled in a designated area for use in rehabilitation of the site post construction. Any area where the topsoil will be impacted by construction activities, including the construction offices and storage areas, must have the topsoil stripped and removed and covered with herbaceous vegetation (other than alien species), overlying grass and other fine organic matter and stockpiled for subsequent use in rehabilitation.

Topsoil storage areas must be convex and should not exceed 2 m in height. The Contractor must ensure that the material does not blow or wash away. Topsoil must be treated with care, must not be buried or in any other way be rendered unsuitable for further use (e.g. by mixing with spoil) and precautions must be taken to prevent unnecessary handling and compaction. In particular, topsoil must not be subject to compaction greater than 1 500 kg/m² and must not be pushed by a bulldozer for more than 50 m. Trucks may not be driven over the stockpiles.

Topsoil from different soil types must be stockpiled separately and replaced in the same areas from which they were taken if this proves to be the case. Specific attention should be given to the areas that may house rare and threatened species. Topsoil areas must be demarcated in order to ensure the safekeeping of topsoil and to separate different stockpile types.

### 17.4 Protection of Archaeological & Paleontological remains (if required)

If remains or artefacts are discovered on Site during earthworks, work in the vicinity must cease and the Contractor must immediately inform the Engineer and the ECO who must contact Heritage Western Cape and/or the South African Heritage Resources Agency (SAHRA) for information on the appropriate course of action to be taken.

In the event that previously unknown archaeological features are exposed during the construction phase, the Contractor should inform the Engineer and the ECO who will advise Eagle Towers on the necessary course of action.

Note that the Contractor may not, without a permit issued by the responsible heritage resource authority; destroy, damage, excavate, alter, deface or otherwise disturb any archaeological site or archaeological material. The latter is a criminal offence under the Heritage Resources Act.

### 17.5 Appropriate use of Machinery

Contractor must, at all times, carefully consider what machinery is appropriate to the task while minimizing the extent of environmental damage and disturbance to the surrounding area.
The contractor may not operate any machinery including a fuel driven compressor outside the demarcated area.

Where practical, all maintenance of plant and machinery on Site must be performed in workshops. If it is necessary to do maintenance outside of a workshop area, the Contractor must obtain the approval of the Engineer and the ECO prior to commencing activities.

All vehicles and equipment must be routinely inspected for fuel and oil leaks, kept in good working order and serviced regularly. Leaking equipment must be repaired immediately or removed from the Site. When servicing equipment, drip trays must be used to collect the waste oil and other lubricants. Drip trays must also be provided in construction areas for stationary plant (such as compressors) and for "parked" plant (such as scrapers, loaders, vehicles). Drip trays will be kept free of water that will float the oil to overspill. All drip trays / bungs to attain a 120% capacity of the plant fuel / oil capacity.

Appropriate 2.5 kg (minimum requirement) dry powder SABS approved and service certified fire-fighting extinguisher must be a mandatory item on all vehicles working and moving on or off the construction site.

**17.6 Demarcating and fencing**

Final site demarcation must be carried out with all relevant parties (who will be responsible) present for the day-to-day activities on the site, they include:

- Eagle Towers Representative
- Environmental Consultant Environmental Consultant (EC)
- Main Contractor Project Site Manager
- Sub-contractor Project contractor
- ECO/ESO Environmental Control Officer or Site Officer

The proposed site will be demarcated prior to the commencement of any construction activities whatsoever, this includes site establishment, the moving of construction material or any other items onto the site, etc.

The site will be demarcated with appropriate strong steel dropper poles. A single strand of orange baler twine is to be attached to the dropper poles to indicate boundaries and no-go areas for site personnel and vehicular movement. (Alternative fencing may be decided upon dependent on site requirements)

The construction area i.e. road, stockpile areas and development footprint etc. must be demarcated and fenced off with steel dropper poles and orange baler twine approximately 1 m high is considered adequate. The demarcation will be agreed on during the start-up meeting.

All fencing and fence placement/positioning must be approved by the ECO on site.

Work areas and access routes must be clearly demarcated to minimise environmental impact.

**NB. Steel dropper poles and orange baler twine has proven to be the most environmentally friendly means of on-site demarcation.**

In the event that sensitive features are threatened by construction activities, temporary fencing off of these areas (for individual areas such as trees or rocks) or the construction area (when working in a mainly natural environment) is recommended.

The Contractor must maintain in good order all demarcation, fencing and barriers for the duration of construction activities, or as otherwise instructed. Any temporary fencing removed for the execution of any portion of the works is to be reinstated by the Contractor as soon as practicable. The Contractor at the end of the contract must remove all demarcation, fencing or barriers not forming part of the final works on Site.
Once in place the demarcation barriers may not be moved or altered without consultation with the site ESO and the main contractor.

17.7 “NO-GO” Areas

“NO-GO” areas, if so designated by the EMPr, EA or on site start-up meeting, are certain pre-determined areas where construction activities are prohibited. The contractor must ensure that no person, machinery and/or equipment enter the “NO-GO” areas at any time during the contract period.

If so required by specifications in the EMPr, certain areas must be "NO-GO" areas. The Contractor must ensure that, insofar as he has the authority, no person, machinery, equipment or material enters the designated "NO-GO" areas at any time.

Areas of special importance will be decided upon between the Engineer, Contractor, the ECO, and the land owner and demarcated as “No go” areas on a site plan and fenced off. Such areas are out of bounds to the Contractor and his staff, sub-contractors and their staff or suppliers and their staff and to any other person involved in the construction, without the written permission specified by the ECO.

All private property outside of the construction areas as set out in the site layout plan shall be considered no-go areas.

17.8 Water, Storm water, Erosion & Sedimentation Control

The Contractor must take appropriate and active measures to prevent erosion resulting from his own construction activities and operations as well as storm water control measures to the satisfaction of the ECO.

Occupants on site must have access to safe drinking water. Water to be supplied by the contractor shall be from a legal source and comply with recognised standards for potable and other uses.

During construction, the Contractor must protect areas susceptible to erosion by installing all the necessary temporary and permanent drainage works as soon as possible.

It is illegal to discharge water into a public stream if the quality does not conform to the required health or water standards. Other measures as may be necessary must be taken to prevent the surface water from being concentrated in streams. All potential hazardous fluids / materials must be protected from the rain to prevent them being washed into storm water channels. All such measures must be discussed with and approved by the ECO.

17.9 Fuel, Tar Compounds and Oil

No more than 25l of fuel is to be stored on the site.

Basic guidelines to follow if any fuels are to be stored are as follows:

- These areas must comply with general fire safety requirements.
- All vehicles, equipment, fuel and petroleum services and containers must be maintained in a good condition that prevents leakage and possible contamination of soil or water supplies. Drip trays are to be used in these storage areas to prevent contamination of the ground in the event of spillages or leaks.
- No refuelling of vehicles to be allowed on site.
- If required, only small volumes (<25l) of fuel is permitted on site for the fuelling of small plant and equipment.
- Quantities of fuels must not exceed 25 litres at any time.
• All plants / fuel tanks must have a drip tray present to use in the event of accidental spillage of oils and fuels and must contain a capacity level of 120% of the capacity of the plant fuel and oil tanks.
• Drip trays must be used when refuelling small plant or equipment.
• A suitable leak proof container for the storage of oiled equipment (filters, drip tray contents and oil changes etc.) must be established.
• Fuels and oils must be safely located out of harm’s way from the elements and safety and fire prevention must be strictly adhered to.
• All spills are to be recorded in the ESO diary.
• A bioremediation/hydrocarbon spill remediation product approved by the ECO must be stored on site and near the fuel stores for any emergencies such as spills. Once a purpose manufactured hydrocarbon spill remediation product has been used or has been used to treat contaminated materials (soil, rubble etc.), it can be disposed of as per general waste provided this is not in excessive quantities.

Fuel Storage proposals must be cleared by the ECO before any storage or stockpiling takes place.

17.10 Hazardous Substances

If potentially hazardous substances are to be stored on site, the Contractor must provide a Method Statement detailing the substances/materials to be used, together with the storage, handling and disposal procedures of the materials to the Engineer and the ECO.

Paints: - No paint products may be disposed of on Site and brush/roller wash facilities must be established to the satisfaction of the Engineer and the ECO. Oil based paints and chemical additives and cleaners such as thinners and turpentine must be strictly controlled. A Method Statement detailing the paint management procedures is required.

Hazardous building materials: - Hazardous building materials (e.g. asbestos, fibre claddings, refrigerants, coolants, sub-station cooling oils, etc.) must be identified and dealt with in accordance with the relevant safety and health legislation. All such material must be separated on Site and disposed of at appropriate licensed disposal sites. The Contractor must supply the ECO with a certificate of disposal.

Hazardous materials should be stored under lock and key in designated areas with properly displayed and visible warning signs.

17.11 Concrete Works

The Engineer (in collaboration with the ECO) must indicate the permitted location of batching plants (including the location of cement stores and sand and aggregate stockpiles), if these are to be present on Site, on a site plan. A Method Statement indicating the layout and preparation of such facilities must be submitted.

Cleaning of equipment and flushing of mixers must not result in pollution of the surrounding environment. All wastewater resulting from batching of concrete must be disposed of via the contaminated water management procedure. Used cement bags must be stored in weatherproof containers to prevent wind dispersion and water contamination. Used cement bags must be disposed of on a regular basis via the solid waste management system, and must not be used for any other purpose.

Disposal of cement bags on site must be arranged with the site ECO.

All visible remains of excess concrete must be physically removed and disposed of on completion of cement work. Washing the remains into the ground is not acceptable. All excess aggregate must also be removed.
The following recommendations must be implemented to minimise impact.

- The concrete mixing must take place on top of boarding and/or impermeable sheeting to protect the ground. This board and or sheeting must be removed from the site once the mixing is complete.
- Concrete batching to take place at identified areas only in consultation with the ECO.
- Cement contaminated water may not enter a natural or man-made (e.g. trench/sloot or dam) water system. Preventative measures include establishing sumps from where contaminated water can be either treated in situ or removed to an appropriate waste site.
- Dry mixing batching areas to be carefully placed in consultation with the ECO.
- If possible/appropriate ready mix concrete must be used.
- Cement bags are to be stored securely out of harm’s way from the elements (wind and rain). Bags have to be covered and placed on plastic sheeting.
- Sand and stone to be stored on plastic if it is stored outside the future fenced off site.
- Excess or spilled concrete must be confined within the works area and then removed to a waste site.
- Wash-down areas must be confined to within the concrete batching area only.

**NB:** In the event of Ready Mix concrete deliveries taking place on site the site foreman, must ensure that no wash-down of ready mix trucks takes place on or around the site, except at the concrete batching area where concrete wastewater may be contained in the existing bunding pit. Any alternative method of disposal must have to approval of the site ECO.

### 17.12 Fires and smoking

No fires are allowed.

If Smoking is allowed on site then arrangements to be made for disposal of cigarette buds. No smoking will be allowed outside the agreed upon areas.

Adequate fire fighting equipment according to the fire hazard during the construction period must be available on site and in good working order (at least one type ABC (all-purpose) 2.5 kg extinguisher and 3 fire beaters per working area). The persons on site must be trained in the use of such equipment.

The main contractor must provide a list of all authorities involved in fire fighting in the region. This list must include emergency contact numbers and must be visible at the site office.

Welding, gas cutting or cutting of metal will only be permitted inside the working areas.

The Contractor must pay the costs incurred to organizations called to put out any fires started by him. The Contractor must also pay any costs incurred to reinstate burnt areas as deemed necessary by Eagle Towers.

It is required that contractors have available the emergency telephone numbers of the nearest local Fire Fighting Station and that an emergency fire fighting re-action plan has been drawn up with on-site workers and the land-owner.

### 17.13 Emergency Procedures

It is the responsibility of the contractor to assess the potential risks to the environment as a result of the project. As such, the contractor must have the necessary standard emergency operating procedures in place to deal with any potential emergency such as oil spills or fire.

All staff should be made aware of the necessary basic emergency procedures in the event of an emergency including injuries to staff. The appropriate equipment and identified personnel to deal with such basic emergencies should be available on site.
**Fire:** The Contractor must advise the relevant authority of a fire as soon as one starts and must not wait until he can no longer control it. The Contractor must ensure that his employees are aware of the procedure to be followed in the event of a fire.

**Spills:** The Contractor must ensure that his employees are aware of the procedure to be followed for dealing with spills and leaks, which must include notifying the Engineer, the ECO and the relevant authorities. Treatment and remediation of the spill areas must be undertaken to the reasonable satisfaction of the ECO and Local Authority.

17.14 **Dust Control (if required)**

The Contractor must take all reasonable measures to minimize the generation of dust as a result of construction activities to the satisfaction of the ECO and Local Authority.

17.15 **Solid Waste Management**

No on-site burying or dumping of any waste materials, vegetation, litter or refuse must occur.

The Contractor must provide problem-animal and weatherproof bins with lids of sufficient number and capacity to store the solid waste produced on a daily basis. The lids must be kept firmly on the bins at all times. Bins must not be allowed to become overfull and must be emptied at least once a day. Waste from bins may be temporarily stored on Site in a central waste area that is weatherproof and scavenger-proof, and which the Engineer and the ECO has approved.

All solid waste must be disposed of off-site at an approved landfill site in terms of section 20 of the Environment Conservation Act (Act No. 73 of 1989). The Contractor must supply the ECO with a certificate of disposal. All hazardous waste must be disposed of at a licensed hazardous waste site.

The Contractor must make provision for workers to clean up the Contractor's camp and working areas on a daily basis so that no litter is left lying around and so that the site is in a neat and tidy state. The Contractor must remove from site the refuse collected at least once a week.

The Contractor must be responsible for the establishment of a refuse control system that is acceptable to the ECO.

Disposal arrangements must be made in advance and cleared with the ECO before construction starts.

17.16 **Toilets and Ablution Facilities**

The Contractor must provide suitable sanitary arrangements near the construction site for all site employees, in agreement with the land owner. A minimum of one toilet must be provided per 15 persons at each working area (station) or as stipulated in the Environmental Management Programme.

If portable/chemical toilets are to be used (in agreement with the land owner);
- The toilet must be within easy reach of the working area and be in good working condition and cleaned on a daily basis. Toilet paper must be provided. The toilets must be emptied on a weekly basis or when full or when instructed by the ECO on site.
- Disposal arrangements must be made in advance and cleared with the ECO before construction starts. Sanitation provision and servicing must be to the satisfaction of the ECO. The Contractor must ensure that toilets are emptied prior to any builders’ holidays, and/or weekends.
- Toilets must be of a neat construction and must be provided with doors and locks and must be secured to prevent them blowing over.
- Cognisance of the surrounding residential area must be taken and chemical toilets are to be properly screened from these.
NB. NO BURYING OR BURNING OF ANY WASTE MATERIAL ON OR NEAR THE CONSTRUCTION SITE NOR ANYWHERE ON THE SURROUNDING PROPERTY IS PERMITTED.

17.17 Stockpiling

Any stockpiling of gravel, cut, fill or any other material including spoil must only be allowed in degraded areas or areas below the future cover of buildings and tar or paved parking surface. The Contractor must indicate the proposed areas for such operations and method of undertaking such operations in a Method Statement to be submitted to the ECO for approval before any such activity begins. Any area used for stockpiling and not covered by building development must be returned to at least the state they were in before stockpiling and it must be ensured that the erosion potential of these areas is not increased.

The Contractor must ensure that the material does not blow or wash away or mix with each other. If the stockpiled material is in danger of being washed or blown away, the Contractor must cover it with a suitable material, such as hessian, netting or plastic.

17.18 Preparation of Building Material

The Contractor must ensure that any delivery drivers are informed of all procedures and restrictions (including "no go" areas) required to comply with the Specifications. The Contractor must ensure that these delivery drivers are supervised during off-loading, by someone with an adequate understanding of the requirements of the Specifications. Cognisance of vehicle and pedestrian traffic while delivering material must be taken.

All manufactured and/or imported material must be stored within the demarcated area, and, if so required, out of the rain. All lay down areas outside of the construction camp must be subject to the Engineer and the ECO's approval in such a way as not to cause a nuisance or environmental damage.

All building materials are to be prepared at the batching plant, to enable the effects of cement and other substances, and the resulting effluent to be more easily managed.

It is essential that any imported material i.e. base material for road works, building sand, bedding base sand for pipe / cable lines etc. must be screened and of which the origins must be identified prior to arriving at the receiving environment, and this must be approved by the Engineer / ECO.

17.19 Discharge of construction water

Potential pollutants of any kind and in any form must be kept, stored, and used in such a manner that any escape can be contained and the water table not endangered. This particularly applies to water emanating from runoff from fuel depots/workshops/truck washing areas. Wash down areas must be placed and constructed in such a manner to ensure that the surrounding areas are not polluted.

Contaminated water includes water that is carrying excess sediment due to construction activities. The contractor, being responsible for the construction and effective containment and maintenance of settlement ponds must ensure that the surrounding environment is not adversely affected as a result of construction activities. Contaminated water storage facilities must not be allowed to overflow and appropriate protection from rain and flooding must be implemented. Contaminated water that is removed from site must be disposed of at a facility approved by the ECO and Local Authority. No contaminated water that does not meet the water quality standards and criteria under the National Water Act may be released into a natural system, whether it is to surface or groundwater.

All cement effluent from mixer washings, and run-off from batching areas and other work areas must be contained in suitable sedimentation ponds. Sedimentation ponds must be allowed to dry out on a
regular basis to allow for solid material to be removed. This material must be disposed of in a suitable manner, depending on the nature of the material, and to the discretion of the ECO.

17.20 Contractors Temporary Camping site and Eating Areas

The Contractor must designate eating areas for the approval of the ECO, which must be clearly demarcated. No eating of meals must take place outside these designated areas without the approval of the Contractor/ECO. The feeding or leaving of food for animals is strictly prohibited. Sufficient waste bins must be present in this area and emptied regularly.

The contractor must supply cooking facilities that are suitable for the environment and are not liable to cause the outbreak of fires.

No overnight camping/stay on site allowed. If overnighting is necessary for security purposes then it must be cleared with the ECO on site.

17.21 Traffic, Access Routes and Haul Roads

The Contractor must control the movement of all vehicles and plant including that of his suppliers so that they remain on designated routes. In addition, such vehicles and plant must be so routed and operated as to minimise disruption to regular users of the routes not on the Site. On public roads adjacent to the Site, vehicles will adhere to municipal and provincial traffic regulations.

All temporary access routes must be rehabilitated at the end of the contract to the satisfaction of the ECO, if required.

Method Statements for any new access/ haul roads must be submitted if required.

17.22 Site Clean Up and Rehabilitation

The Contractor must ensure that all structures, equipment, materials and facilities used or created on site for or during construction activities are removed once the project has been completed. The construction site must be cleared, and cleaned to the satisfaction of the ECO.

Immediately after the demolition of the campsite, the contractor shall restore the site to its original state, paying particular attention to its appearance relative to the general landscape. The contractor’s procedure for rehabilitation shall be approved by the ECO and Engineer.

This shall include but not be limited to:

- Earthworks to reinstate the physical characteristics of the site. Here attention to the natural vertical and lateral heterogeneity in landform shall guide the reinstatement of natural areas
- Replacement of topsoil material – care shall be taken to ensure that the same material that was removed from each area is replaced there, since this will carry the seed complement appropriate for re-establishment of each plant community type.
- Final landscaping by machine, but landscaping by hand may be required in many areas under rehabilitation.
- Re-seeding and/or replanting of rehabilitated areas.

The Contractor shall not be permitted to use fertilisers or pesticides.

It is imperative that any potential erosion problems are addressed. This may require subsequent site visits to monitor the efficacy of erosion control measures.

17.23 Land Management

Vehicles accessing the construction site must be made aware of driving in hazardous road conditions, sharp bends, narrow roads, bad weather, or near children or domestic animals along the road.
No fences or gates on the relevant construction property must be damaged. All access gates to the property (construction site) to be kept closed at all times. Access by unauthorised personnel should be controlled. The access gates to the construction areas must always be closed.

17.24 Socio-Cultural Issues

Adjacent and nearby Property owners or property occupiers, must be treated with respect and courtesy at all times.

The cultural lifestyles of the communities living in close proximity to the construction areas must be respected.

Cognisance of the visual and noise impacts of construction activities must be taken, and all possible efforts to minimise these impacts must be taken.

If remains or artefacts are discovered on Site during earthworks, work in the vicinity must cease and the Contractor must immediately inform the Engineer and the ECO who must contact Heritage Western Cape and/or the South African Heritage Resources Agency (SAHRA) for information on the appropriate course of action to be taken.

In the event that previously unknown archaeological features are exposed during the construction phase, the Contractor should inform the Engineer and the ECO who will advise Eagle Towers on the necessary course of action.

Note that the Contractor may not, without a permit issued by the responsible heritage resource authority; destroy, damage, excavate, alter, deface or otherwise disturb any archaeological site or archaeological material. The latter is a criminal offence under the National Heritage Resources Act (No. 25 of 1999).

18 MANAGEMENT SPECIFICATIONS (OPERATIONAL PHASE)

The most important part of the operational phase will be to ensure that the site is meticulously maintained and that the operations are carefully monitored. The applicant will remain overall responsible for the environmental performance of the site and must be aware of the legal requirements and obligations. The applicant must also be aware of the legal action that can be taken against him as a person with regards to negligence leading to environmental pollution.

This section of the Environmental Management Programme (EMP) is required to address the protection and ongoing management of the natural resources both on and off the site during the operational stages of the development. The overarching goal is to ensure that undue or reasonably avoidable impacts of the proposed development are avoided and that positive impacts of the development are enhanced.

The following points of action must be considered during the operational phase (maintenance activities) to avoid any environmental impacts:

- All maintenance activities will consider the environment and surrounding businesses, residences and residents.
- The Applicant will ensure that any maintenance activities that are undertaken are carried out in line with the specifications and recommendations set out in section 17 of this document.
- Any incidents that have resulted in a large negative impact on the environment are to be reported to DEA&DP.
- The site must be securely fenced off, with no public access to the installation.
19 TERMS AND ABBREVIATIONS:

The following definitions and abbreviations are applied:

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<th>Abbreviation</th>
<th>Description</th>
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<tr>
<td>DEA&amp;T</td>
<td>Department of Environmental Affairs</td>
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<td>DEA&amp;DP</td>
<td>Department Environmental Affairs &amp; Development Planning</td>
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<td>Department of Water and Sanitation</td>
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<td>EIA</td>
<td>Environmental Impact Assessment</td>
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<td>EMP</td>
<td>Environmental Management Programme, although the term Environmental Management Programme is often used interchangeable with Programme.</td>
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<td>Environmental Management System</td>
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<td>IEM</td>
<td>Integrated Environmental Management</td>
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<td>*ECO</td>
<td>Environmental Control Officer</td>
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<td>Environmental Site Officer</td>
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<td>ER</td>
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<td>Heritage Western Cape</td>
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<td>I&amp;AP</td>
<td>Interested &amp; Affected Party</td>
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<td>OSSM</td>
<td>On Site Start-Up Meeting</td>
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<tr>
<td>SAHRA</td>
<td>South African Heritage Resources Agency</td>
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Environment means the surroundings within which humans exist and that are made up of:
- the land, water and atmosphere of the earth;
- micro-organisms, plant and animal life;
- any part of the combination of the above two bullets and the interrelationships between them;
- the physical, chemical, aesthetic and cultural properties and conditions of the foregoing that influence human health and well-being.

Potentially hazardous substance is a substance, which, in the reasonable opinion of the Engineer, can have a deleterious (detrimental) effect on the environment.

Method Statement is a written submission by the Contractor to the Engineer or relevant responsible person such as the Project Leader, in response to the Specification, or a request by the Engineer/Project Leader, setting out the plant, materials, labour, method, responsible persons and timeframe that the Contractor proposes using to carry out an activity, identified by the relevant specification or the Engineer/Project Leader when requesting the Method Statement, in such detail that the Engineer/Project Leader is enabled to assess whether the Contractor's proposal is in accordance with the Specifications and/or will produce results in accordance with the Specifications.

The Method Statement shall cover applicable details with regard to:
- construction procedures;
- materials and equipment to be used;
- getting the equipment to and from site;
- how the equipment/ material will be moved while on site;
- how and where material will be stored;
- the containment (or action to be taken if containment is not possible) of leaks or spills of any liquid or material that may occur;
- timing and location of activities;
- compliance/non-compliance with the Specifications;
- any other information deemed necessary by the Engineer/Project Leader.

reasonable means, unless the context indicates otherwise, reasonable in the opinion of the Engineer/Project Leader after he has consulted with a person, not an employee of the client, suitably experienced in "environmental implementation plans" and "environmental management programmes", both as defined in the Environmental Management Act (Act No 107,1998).

solid waste means all solid waste, including construction debris, chemical waste, excess cement/concrete, wrapping materials, timber, tins and cans, drums, wire, nails, food and domestic waste (e.g. plastic packets and wrappers).
**contaminated water** means water contaminated by the Contractor's activities, *e.g.* concrete water and runoff from plant/personnel wash areas.

**construction site** means the area influenced and affected by the construction activities or under the control of the Contractor, often referred to as “the Site”.

**contractor's camp** means the designated and suitably demarcated areas on the Site within which all site offices and staff facilities are situated and within which equipment will be stored, for instance, borrow areas, batching plant, crusher plant, sand washing plant, workshop, offices, rest areas, ablution areas, etc., whichever is applicable.

**construction** means the period of the project during which the actual works are carried out, deemed to include site establishment, site preparation, the works, maintenance period and decommissioning.

**precautionary principle** means the basic principle, that when in doubt or having insufficient or unreliable information on which to base a decision, to undertake actions that will have minimum risk.

---

**Applicant**

The person/organisation (usually the holder of the Environmental Authorisation) with rights to undertake the development of the site.

**Audit/Monitoring**

Regular inspection and verification of construction activities for degree of compliance to the Environmental Management Programme.

**Bund**

Enclosure under/around a storage facility to contain any spillage – the storage capacity of the bung must be 120% of the total capacity of the possible spillage amount.

**Batch plant**

Machinery used on site for the large-scale mixing and production of concrete or plaster and associated equipment and materials.

**Construction phase**

The construction phase period of a cellular communications Construction site is defined as from the commencement of site establishment up to and including the practical site handover.

**Contract**

An accepted offer to execute specified work within a stated time for a monetary reward. It takes the form of all the documents and drawings issued when tenders are invited (in which the nature and quantity of the work to be executed are set out), the schedules of which documents have been priced by the contractor for completion within a stated time, and the acceptance, in writing, of the Contractor's price) (source: SABS 0120; 1986).

OR

The General Conditions of Contract and Special Conditions, Specifications, Drawings, Tender, written records of matters agreed after the submission of the Contractor's tender, Letter of Acceptance and Agreement, together with other documents which the parties have agreed in writing shall form part of the Contract and such amendments or additions to the Contract as may be agreed in writing between the parties (source: GCC, 1990).

**Contractor**

The natural or juristic person or partnership whose tender has been accepted by, or on behalf of the Employer and where applicable, includes the Contractor's heirs, executors, administrators, trustees, judicial managers or liquidators, as the case may be.

**Declaration of Understanding**

Form that is signed by all contractors involved in the construction works of their understanding and acceptance of the EMPr and site-specific additions to the EMPr.

**Development site**

The boundary and extent of development works and infrastructure.

**Developer**

The developer is the person/body responsible for the development of the project and could be the same as, or different to the Applicant.

**Emergency**

A situation requiring immediate action and where failure to implement appropriate actions timeously may result in environmental damage.

**Engineer**

A person who represents the Applicant and is responsible for the technical, environmental and contractual implementation of the works to be undertaken.

**Engineer’s Representative**

The person appointed from time to time by the Engineer in terms of the General Conditions of Contract. The Engineer’s Representative shall:

- Observe the execution of the Works, examine and test materials and workmanship and receive from the Contractor such information as he shall reasonably require.
- Have the authority:
  - Given to him by any provisions of the Contract.
o Given to him by the Engineer.
o To deliver to the Contractor oral or written communications from the Engineer.
o To receive on behalf of the Engineer oral or written communications from the Contractor.

The powers and authority of the Engineer’s Representative would be subject to certain conditions.

Environmental Awareness Course
An environmental education course for the Contractors management staff and labour force which informs them of the requirements of the EMPr.

Environmental Completion Statement
A report document submitted to the relevant authority showing that the EMPr environmental controls were appropriately implemented on a project.

Environmental Completion Audit
Similar to an Environmental Completion Statement but it is more detailed and will contain detailed information regarding controls and their effectiveness. This document would be required for large projects normally where a professional environmental scientist was appointed as the ECO.

Environmental Management Programme:
A programme for managing potential impacts identified during the approval process. It could consist of one or more of the following components, depending on necessity dictated by the nature of the development:
• Standard Environmental Specification
• Detailed Environmental Specification
• Guideline documents and tools for implementation by the different role players
• The Environmental Education Course
• Standard Revegetation Specification
• Detailed Revegetation Specification

As mentioned earlier, the term Environmental Management Programme is often used interchangeable with Environmental Management Programme, and for the purposes of this document will be assumed to have the same definition.

Environmental Authorisation
Environmental Authorisation issued by DEADP for the authorisation to commence construction under certain environmental compliances.

*ESO (Environmental Site Officer)
Designation is reserved for suitably qualified environmental site managers, who are to be appointed by the Engineer, and are mainly associated with large and complex developments.

*ECO (Environmental Control Officer)
Designation is reserved for suitably qualified authority or officer acting on their behalf. The ECO is usually a professionally registered Environmental Scientist.

Environmental Specification
For the purposes of this study, this designation is reserved for the combination of the Standard Environmental Specifications and the Detailed Environmental Specifications.

ECO vs. ESO
ECO might also mean the ESO but the ESO does not mean the ECO. The ESO is responsible to the ECO

General Conditions of Contract
A document that sets out the general rights and obligations of the parties to a contract, on such matters as sureties, quality of work, program, supervision, insurance, co-operation with others, provision of plant, material and labour, the regulation of wages, samples, tests, examination, commencement and completion of work, penalties for delay, requirements for maintenance, methods of dealing with defects, variations, measurements and payments, and the settlement of disputes. In South Africa, the most widely accepted general conditions of contract for general civil engineering works is the SAICE General Conditions of Contract for Works of Civil Engineering Construction (sixth edition, 1990).

NO-GO Areas
Areas identified as being environmentally sensitive in some manner and delineated on plan, and on the site with pegs or fencing and which are out of bounds to unauthorised persons. Authorisation must be obtained from the Engineer/Project Leader prior to entry.

Particular Specification
A specification that covers construction work involving a specialist type of operation that is not adequately covered in a Standardized Specification.

Project Specification
A specification that describes the Works in general terms (including the locality, the conditions on Site, the extent of the Contract, the construction programme, and the service facilities available and to be taken into consideration) and that may include clauses that amend or amplify or add to any requirement(s) of a standardized specification (or standard or particular specification) in the sequence in which the requirements and specifications occur in the contract documents.

Reference Group:
The funding body and major role-players (including the environmental authorities)
who may resolve environmental disputes, which could arise between the different role-players on site.

<table>
<thead>
<tr>
<th>Term</th>
<th>Definition</th>
</tr>
</thead>
<tbody>
<tr>
<td>Revegetation</td>
<td>This designation is reserved for the combination of the Standard Revegetation Specifications and the Detailed Revegetation Specifications.</td>
</tr>
<tr>
<td>Site</td>
<td>The boundary and extent of development works and infrastructure, including any areas off the main site on which works are to be carried out in order to allow the development to proceed successfully.</td>
</tr>
<tr>
<td>Specification</td>
<td>A technical description of the standards of materials and workmanship that the Contractor is to use in the Works to be executed, the performance of the Works when completed and may include the manner in which payment is to be made. It is essential for the specifications to be clear, concise and to the point, and use should not be made of ambiguous terms or phraseology.</td>
</tr>
<tr>
<td>Standard</td>
<td>An established or accepted model specification. In South Africa the most widely accepted standard specification for general civil engineering works is the set of SABS 1200 Standardized Specifications (refer to definition below), however, other Standard Specifications such as BS, AAWA and Standard Water Specifications are also used.</td>
</tr>
<tr>
<td>Specification</td>
<td>A specification that is published by the South African Bureau of Standards (SABS) and that so covers a particular class of civil engineering construction that the specification is generally applicable throughout the Republic of South Africa.</td>
</tr>
<tr>
<td>Top material</td>
<td>This refers to any surface material in the construction area, whether it is soil, fine material or stones including vegetation.</td>
</tr>
<tr>
<td>Works</td>
<td>The works to be executed in accordance with a contract.</td>
</tr>
</tbody>
</table>
20 APPENDICES:

Appendix 1: SITE START-UP REPORT
Appendix 2: PENALTIES FOR NON-COMPLIANCE
Appendix 3: DECLARATION OF AGREEMENT
Appendix 4: INFORMATION ON METHOD STATEMENTS
Appendix 5: EXAMPLE OF METHOD STATEMENT
Appendix 6: CONTRACTOR/S REPRESENTATIVE: ENVIRONMENTAL DAILY CHECKLIST
Appendix 7: BASIC RULES OF CONDUCT
Appendix 8: ENVIRONMENTAL SITE DAILY REPORT/CHECKLIST
Appendix 9: ENVIRONMENTAL AUTHORISATION.
Appendix 10: RECOMMENDATIONS AS PER BASIC ASSESSMENT REPORT
Appendix 11: DRAWINGS (SEE BASIC ASSESSMENT REPORT).
Appendix 12: Other documents.
APPENDIX 1: START-UP REPORT
TO BE INCLUDED AFTER START-UP MEETING
APPENDIX 2: PENALTIES FOR NON-COMPLIANCE
## PENALTIES FOR NON-COMPLIANCE

The contractors / sub-contractors must contact the ECO at any stage if unsure about any matter, or if a pollution incident occurs, or vegetation or animals are damaged.

ECO = Environmental Control Officer  
ESO= Environmental Site Officer

### PHASE

<table>
<thead>
<tr>
<th>Penalty for Non-compliance</th>
<th>Bottom range</th>
<th>Top Range*</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>PRE-CONSTRUCTION PHASE</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Construction area to be marked off before construction starts.</td>
<td>500</td>
<td>1000</td>
</tr>
<tr>
<td>The demarcated area must be maintained throughout the construction phase</td>
<td>500</td>
<td>1000</td>
</tr>
<tr>
<td>Site area for stock piling of building material must be demarcated</td>
<td>500</td>
<td>5000</td>
</tr>
<tr>
<td>Site area for storing of waste material must be demarcated</td>
<td>500</td>
<td>5000</td>
</tr>
<tr>
<td>Fencing off the construction site with mesh fencing of 1.8m, where necessary or other suitable material as agreed on by ECO</td>
<td>500</td>
<td>1000</td>
</tr>
<tr>
<td>Sitting of access road/s to be approved by ECO &amp; demarcated with stakes before any construction starts (if applicable)</td>
<td>500</td>
<td>5000</td>
</tr>
<tr>
<td>Temporary route used for construction must be determined on site with ECO (if applicable)</td>
<td>1000</td>
<td>5000</td>
</tr>
<tr>
<td>Telecommunications &amp; AC power routes must be determined with the ECO (if applicable)</td>
<td>1000</td>
<td>5000</td>
</tr>
<tr>
<td>Sensitive features that may be harmed must be clearly marked or demarcated.</td>
<td>500</td>
<td>2000</td>
</tr>
<tr>
<td>Vegetation that may not be removed must be clearly marked or demarcated.</td>
<td>500</td>
<td>5000</td>
</tr>
<tr>
<td>Contractor must make the Construction team and all sub-contractors aware of all environmental aspects that could lead to imposition of penalties</td>
<td>100</td>
<td>5000</td>
</tr>
<tr>
<td><strong>CONSTRUCTION PHASE</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Information</td>
<td></td>
<td></td>
</tr>
<tr>
<td>A copy of the EMPr &amp; Environmental Authorisation with all the conditions of approval and the relevant Method Statements must be at site at all times.</td>
<td>200</td>
<td>5000</td>
</tr>
<tr>
<td>Construction crew behaviour</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Construction crews may not overnight on site.</td>
<td>200</td>
<td>5000</td>
</tr>
<tr>
<td>No amplified music allowed on site</td>
<td>100</td>
<td>200</td>
</tr>
<tr>
<td>Construction crew must stay within the demarcated construction area. (Applicable in sensitive sites)</td>
<td>50</td>
<td>500</td>
</tr>
<tr>
<td>Eating of meals only allowed in demarcated area</td>
<td>50</td>
<td>500</td>
</tr>
<tr>
<td>No pets permitted on site</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Driving, Parking &amp; Storing of machinery and vehicles are only allowed inside demarcated areas and existing roads</td>
<td>1000</td>
<td>5000</td>
</tr>
<tr>
<td>Machinery may only be used on the road and may not disturb the vegetation on the sides of the road except if cleared by ECO. Machinery used must be carefully considered to limit environmental damage</td>
<td>500</td>
<td>5000</td>
</tr>
<tr>
<td>No vegetation other than that agreed on may be damaged - i.e. no access to areas outside construction area</td>
<td>500</td>
<td>2000</td>
</tr>
<tr>
<td>No individual may cause unnecessary damage to flora and fauna on, around or near the site</td>
<td>20</td>
<td>2000</td>
</tr>
<tr>
<td>No littering allowed (incl. cigarette butts)</td>
<td>50</td>
<td>500</td>
</tr>
</tbody>
</table>

**Excavations**

No topsoil may be removed or altered outside the demarcated area  
2000
and/or which was not specified.

<table>
<thead>
<tr>
<th>Activity</th>
<th>Penalties</th>
</tr>
</thead>
<tbody>
<tr>
<td>Commercial sources of sand, rock and gravel to be cleared with ECO</td>
<td>200</td>
</tr>
<tr>
<td>All surplus material to be taken off-site and be disposed of at approved site</td>
<td>500</td>
</tr>
</tbody>
</table>

**Toilets**

<table>
<thead>
<tr>
<th>Requirements</th>
<th>Penalties</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sufficient ablution facilities must be provided</td>
<td>500</td>
</tr>
<tr>
<td>Toilets to be secured to prevent them from falling or blowing over.</td>
<td>100</td>
</tr>
<tr>
<td>They must be serviced regularly, (according to the manufacturer’s instructions) and kept clean.</td>
<td>100</td>
</tr>
<tr>
<td>Everybody on site must make use of ablution facilities</td>
<td>50</td>
</tr>
</tbody>
</table>

**Fire Prevention**

<table>
<thead>
<tr>
<th>Requirements</th>
<th>Penalties</th>
</tr>
</thead>
<tbody>
<tr>
<td>All mandatory fire fighting equipment (as specified at start-up) must be on site at all times</td>
<td>500</td>
</tr>
<tr>
<td>Fire fighting equipment to be in good working order and serviced.</td>
<td>500</td>
</tr>
<tr>
<td>No fires, including cooking fires, allowed on site</td>
<td>1000</td>
</tr>
</tbody>
</table>

**Concrete & Cement Activities**

<table>
<thead>
<tr>
<th>Requirements</th>
<th>Penalties</th>
</tr>
</thead>
<tbody>
<tr>
<td>Wash-down site of Ready Mix delivery trucks must be predetermined prior to commencement of the activity.</td>
<td>500</td>
</tr>
<tr>
<td>Concrete may only be mixed within the boundaries of the bunding area or demarcated area and/or where was agreed on by the ECO.</td>
<td>500</td>
</tr>
<tr>
<td>All excess cement &amp; concrete mixes to be contained on construction site and removed from site when necessary or requested by the ECO</td>
<td>200</td>
</tr>
<tr>
<td>Any cement / concrete spillage to be cleaned up immediately.</td>
<td>500</td>
</tr>
<tr>
<td>Mixing and storage areas must be appropriately located in demarcated area or as agreed upon at the on-site Start-Up Meeting</td>
<td>500</td>
</tr>
</tbody>
</table>

**Dust pollution control**

<table>
<thead>
<tr>
<th>Requirements</th>
<th>Penalties</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ensure that loose building material is covered to prevent dust pollution</td>
<td>100</td>
</tr>
</tbody>
</table>

**Water run-off**

<table>
<thead>
<tr>
<th>Requirements</th>
<th>Penalties</th>
</tr>
</thead>
<tbody>
<tr>
<td>Contamination of water bodies, rivers, dams or wetlands must be prevented at all cost</td>
<td>500</td>
</tr>
<tr>
<td>Rainwater from construction &amp; building site/s must be channelled, contained &amp; allowed to dry out, so as not to transport any pollutants into the surrounding area. Temporary trenches, straw stabilising, brush cutting can be used</td>
<td>500</td>
</tr>
</tbody>
</table>

**Waste control**

<table>
<thead>
<tr>
<th>Requirements</th>
<th>Penalties</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sufficient refuse bins must be placed on site</td>
<td>500</td>
</tr>
<tr>
<td>Refuse bins must be cleaned on a regular basis</td>
<td>100</td>
</tr>
<tr>
<td>General litter / building refuse must be cleaned up on a regular basis from the site</td>
<td>500</td>
</tr>
<tr>
<td>Cement-contaminated water; paint; oil; cement slurries etc. must be stored in watertight containers or as agreed with ECO</td>
<td>500</td>
</tr>
<tr>
<td>Store all refuse &amp; waste material in wind &amp; animal proof containers</td>
<td>100</td>
</tr>
<tr>
<td>Waste must be disposed of at an official waste deposit site on a regular basis.</td>
<td>500</td>
</tr>
<tr>
<td>The absence of or inadequate drip trays or bunding facilities</td>
<td>500</td>
</tr>
<tr>
<td>Failure to address oil/fuel leaks from on-site machinery</td>
<td>200</td>
</tr>
</tbody>
</table>

**Herbicides**

<table>
<thead>
<tr>
<th>Requirements</th>
<th>Penalties</th>
</tr>
</thead>
<tbody>
<tr>
<td>No herbicides or pesticides whatsoever may be used.</td>
<td>200</td>
</tr>
</tbody>
</table>

**Construction road**

<table>
<thead>
<tr>
<th>Requirements</th>
<th>Penalties</th>
</tr>
</thead>
<tbody>
<tr>
<td>Road must be upgraded to prevent degradation and erosion of the road and surrounds.</td>
<td>500</td>
</tr>
</tbody>
</table>

**Power and Telecommunications supply**

<table>
<thead>
<tr>
<th>Requirements</th>
<th>Penalties</th>
</tr>
</thead>
<tbody>
<tr>
<td>Demarcate power supply route</td>
<td>500</td>
</tr>
<tr>
<td>No vehicles to drive through vegetation unless authorised by ECO</td>
<td>500</td>
</tr>
<tr>
<td>Storage of equipment may only take place at an area demarcated by the ECO.</td>
<td>500</td>
</tr>
<tr>
<td>Working must be done in phases to prevent trampling of vegetation</td>
<td>N/A</td>
</tr>
</tbody>
</table>

**Use of generators and fuel powered equipment**

<table>
<thead>
<tr>
<th>Requirements</th>
<th>Penalties</th>
</tr>
</thead>
<tbody>
<tr>
<td>A watertight cover must be place under the power generator</td>
<td>500</td>
</tr>
</tbody>
</table>
equipment to prevent accidental spillage of fuel & oil seeping into the soil.

<table>
<thead>
<tr>
<th>Requirement</th>
<th>Fine</th>
<th>Period</th>
</tr>
</thead>
<tbody>
<tr>
<td>Drip tray must be able to take 120% of fuel on site</td>
<td>500</td>
<td>5000</td>
</tr>
<tr>
<td>All waste material generated from the use of this equipment must be contained and removed from the site</td>
<td>500</td>
<td>5000</td>
</tr>
<tr>
<td>Mobile fuel powered equipment must be well maintained and must not have any fuel or oil leaks.</td>
<td>200</td>
<td>5000</td>
</tr>
</tbody>
</table>

**Soil Stabilisation**

Ensure that soil material for filling and stabilisation comes from a source that does not contain seeds alien to the area. The source must be cleared with the ECO.

<table>
<thead>
<tr>
<th>Requirement</th>
<th>Fine</th>
<th>Period</th>
</tr>
</thead>
<tbody>
<tr>
<td>Soil stabilisation</td>
<td>100</td>
<td>2000</td>
</tr>
</tbody>
</table>

**Rehabilitation**

Remove rocks and stones and stock pile in area recommended by ECO.

<table>
<thead>
<tr>
<th>Requirement</th>
<th>Fine</th>
<th>Period</th>
</tr>
</thead>
<tbody>
<tr>
<td>Remove rocks and stones and stock pile in area recommended by ECO</td>
<td>500</td>
<td>5000</td>
</tr>
<tr>
<td>Remove all plants that can be used for rehabilitation and store on- or off-site in appropriate manner as agreed with ECO</td>
<td>200</td>
<td>5000</td>
</tr>
<tr>
<td>Removal of all old concrete and alien materials from site</td>
<td>500</td>
<td>5000</td>
</tr>
<tr>
<td>Site must be cleared of all waste and building material</td>
<td>500</td>
<td>5000</td>
</tr>
</tbody>
</table>

*(Large scale / repeated offence)*
APPENDIX 3: DECLARATION OF UNDERSTANDING
DECLARATION OF UNDERSTANDING

I, ____________________________________________

Representing _______________________________________

 Declare that the conditions of the authorisation were brought under my attention and that I have read and understood the contents of the Environmental Management Programme (which includes all documents as per Record of Decision).

SITE: ____________________________________________

Environmental Authorisation ref: ________________________

I also declare that I understand my responsibilities in terms of enforcing and implementing the Environmental Specifications as set out in the various documents for the aforementioned site.

I also undertake to inform all persons under my supervision of such specifications and contents of the documents.

Signed: _________________________________________

Place: ____________________________________________

Date: _____________________________________________

Witness 1: ________________________________________

Witness 2: ________________________________________
APPENDIX 4: INFORMATION ON METHOD STATEMENTS
INFORMATION ON METHOD STATEMENTS

Method Statements are to be completed by the person undertaking the work (i.e. the Contractor). The Method Statement will enable the potential negative environmental impacts associated with the proposed activity to be assessed.

The Method Statement can only be implemented once approved by the ECO.

The Contractor (and, where relevant, any sub-contractors) must also sign the Method Statement, thereby indicating that the works will be carried out according to the methodology contained in the approved Method Statement.

The ECO will use the Method Statement to audit compliance by the Contractor with the requirements of the approved Method Statement.

Changes to the way the works are to be carried out must be reflected by amendments to the original approved Method Statement; amendments require the signature of the ECO denoting that the changed methodology or works are necessary for the successful completion of the works, and are environmentally acceptable. The Contractor will also be required to sign the amended Method Statement thereby committing him/herself to the amended Method Statement.

This Method Statement MUST contain sufficient information and detail to enable the ECO to apply their minds to the potential impacts of the works on the environment. The Contractor will also need to thoroughly understand what is required of him/her in order to undertake the works.

THE TIME TAKEN TO PROVIDE A THOROUGH, DETAILED METHOD STATEMENT IS TIME WELL SPENT. INSUFFICIENT DETAIL WILL RESULT IN DELAYS TO THE WORKS WHILE THE METHOD STATEMENT IS REWRITTEN TO THE ER’S AND ESO’S SATISFACTION. The page overleaf provides a pro forma method statement sheet, which needs to be completed for each activity requiring a method statement in terms of the EMPr.
APPENDIX 5: EXAMPLE OF METHOD STATEMENT
METHOD STATEMENT

CONTRACT: .......................................................... DATE: .....................

PROPOSED ACTIVITY (give title of method statement and reference number): 

WHAT WORK IS TO BE UNDERTAKEN (give a brief description of the works):

WHERE ARE THE WORKS TO BE UNDERTAKEN (where possible, provide an annotated plan and a full description of the extent of the works):

START AND END DATE OF THE WORKS FOR WHICH THE METHOD STATEMENT IS REQUIRED:

Start Date: 

End Date: 

HOW ARE THE WORKS TO BE UNDERTAKEN (provide as much detail as possible, including annotated maps and plans where possible):

Note: please attach extra pages if more space is required
DEclarations

1) Environmental Consultant and/or Environmental Control Officer
The work described in this Method Statement, if carried out according to the methodology described, is satisfactorily mitigated to prevent avoidable environmental harm:

(Signed) (Print name)

(Signed) (Print name)

Dated: ____________________

2) Person Undertaking the Works
I understand the contents of this Method Statement and the scope of the works required of me. I further understand that this Method Statement may be amended on application to other signatories and that the ECO will audit my compliance with the contents of this Method Statement

(Signed) (Print name)

Dated: ____________________

3) Eagle Towers
The works described in this Method Statement are approved.

(Signed) (Print name) (Designation)

Dated: ________________

4) Approving Authority
The works described in this Method Statement are approved.

(Signed) (Print name) (Designation)

Dated: ________________
APPENDIX 6: CONTACTOR: ENVIRONMENTAL DAILY CHECKLIST
**ENVIRONMENTAL DAILY CHECKLIST**

**SITE:**

**PHASE OF WORK AND % OF COMPLETION:**

<table>
<thead>
<tr>
<th>ENVIRONMENTAL ASPECT</th>
<th>YES/ NO (✓ or X)</th>
<th>COMMENTS</th>
</tr>
</thead>
<tbody>
<tr>
<td>How many workers are on site</td>
<td></td>
<td></td>
</tr>
<tr>
<td>All new personnel on site are aware of the contents of the EMP and have been through the environmental awareness course.</td>
<td></td>
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<tr>
<td>Contractor’s camp is neat and tidy and the labourers’ facilities are of an acceptable standard.</td>
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<tr>
<td>Sufficient and appropriate fire fighting equipment is visible and readily available.</td>
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<td></td>
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<tr>
<td>Waste control and removal system is being maintained.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Refuse bins in place and maintained</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Toilets are in place and clean</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Demarcation and other fences are being maintained.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>What machinery are on site</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Drip trays are being utilised were there is a risk of incidental spillage</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Bunds/ drip trays are being emptied on a regular basis (especially after rain).</td>
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<td></td>
</tr>
<tr>
<td>No leakages (oil &amp; fuel) are visible from construction vehicles</td>
<td></td>
<td></td>
</tr>
<tr>
<td>No go areas, remaining natural features and trees have not been damaged.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Dust control measures (if necessary) are in place and are effectively controlling dust.</td>
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<td></td>
</tr>
<tr>
<td>Noise Control measures (if necessary) is in place and is working effectively.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Erosion control measures (if necessary) are in place and are effective in controlling erosion. (Access road, site areas etc.)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Stockpiles are located within the boundary of the site, do not exceed 2 m in height and are protected from erosion.</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Completed by:……………………… Sign:……………………… Date:………………………

To be submitted at the end of each week to the Environmental Site Officer (ESO)

Received by:

Environmental Site Officer: ………………….. Sign:……………………… Date:………………
APPENDIX 7: BASIC RULES OF CONDUCT
BASIC RULES OF CONDUCT

The following list represents the basic Do’s and Don’ts towards environmental awareness, which all participants in this project must consider whilst carrying out their tasks. These are not exhaustive and serve as a quick reference aid.

NOTE: **ALL new site personnel must** attend an environmental awareness presentation. Please inform your foreman or manager if you have not attended such a presentation or contact the ESO.

**DO:**

- USE THE TOILET FACILITIES PROVIDED – REPORT DIRTY OR FULL FACILITIES
- CLEAR YOUR WORK AREAS OF LITTER AND BUILDING RUBBISH AT THE END OF EACH DAY – use the waste bins provided and ensure that litter will not blow away.
- REPORT ALL FUEL OR OIL SPILLS IMMEDIATELY & STOP THE SPILL CONTINUING.
- DISPOSE OF CIGARETTES AND MATCHES CAREFULLY. (Littering is an offence.)
- CONFINE WORK AND STORAGE OF EQUIPMENT TO WITHIN THE IMMEDIATE WORK AREA.
- USE ALL SAFETY EQUIPMENT AND COMPLY WITH ALL SAFETY PROCEDURES.
- PREVENT CONTAMINATION OR POLLUTION OF STREAMS AND WATER CHANNELS.
- ENSURE A WORKING FIRE EXTINGUISHER IS IMMEDIATELY AT HAND IF ANY “HOT WORK” IS UNDERTAKEN e.g. welding, grinding, gas cutting etc.
- REPORT ANY INJURY OF AN ANIMAL.
- DRIVE ON DESIGNATED ROUTES ONLY.
- PREVENT EXCESSIVE DUST AND NOISE.

**DO NOT:**

- REMOVE OR DAMAGE VEGETATION WITHOUT DIRECT INSTRUCTION.
- MAKE ANY FIRES.
- INJURE, TRAP, FEED OR HARM ANY ANIMALS – this includes birds, frogs, snakes, lizards etc.
- ENTER ANY FENCED OFF OR MARKED AREA.
- ALLOW CEMENT OR CEMENT BAGS TO BLOW AROUND.
- SPEED OR DRIVE RECKLESSLY
- ALLOW WASTE, LITTER, OILS OR FOREIGN MATERIALS INTO THE STREAM
- SWIM IN THE DAM.
- LITTER OR LEAVE FOOD LAYING AROUND

Notes:

1. Must any animals such as tortoises, chameleons or snakes be encountered then do not harm them. The ESO or ER must be contacted to remove these safely. The harming of any animal will result in disciplinary action.
2. Construction and heavy machine operators must be particularly sensitive to staying within access routes and prevention of unnecessary damage. Dust and noise is also of particular concern. Ensure that vehicles and machinery do not leak fuel or oils. Refuelling or maintenance must be done within the maintenance camp area only.
3. Alien plant clearing and control work teams must be closely supervised.
BASIESE GEDRAGSKODES

Die volgende lys vertenwoordig die Moets en Moenies vir omgewingsbewustheid wat alle deelnemers aan hierdie projek in ag moet neem tydens die uitvoer van hul take. Hierdie lys is nie volledig nie en dien slegs as ‘n vinnige verwysing.

NOTA: ALLE nuwe terreinpersoneel moet ‘n aanbieding ten opsigte van omgewingsbewustheid bywoon. Indien u nog nie so ‘n aanbieding bygewoon het nie, lig asseblief u voorman of bestuurder in of kontak die Omgewings Terreinbeampte.

MOETS:

- GEBRUIK DIE BESKIKBARE TOILET-GERIEWE – RAPPORTEER VUIL OF VOL GERIEWE.
- MAAK U WERKPLEK SKOON VAN ROMMEL OF BOUROMMEL AAN DIE EINDE VAN ELKE DAG – gebruik beskikbare vollisdromme en verseker dat rommel nie rondwaai nie.
- RAPPORTEER ALLE BRANDSTOF- EN OLIE STORTINGS ONMIDDELLIK – STOP VERDERE STORTING.
- WEES VERSIGTIG MET DIE WEGDOEN VAN SIGARETTE EN VUURHOUTJIES. (rommelstrooi is ‘n oortreding.)
- BEPERK WERKAKTIVITEITE EN DIE STOR VAN TOERUSTING TOT DIE ONMIDDELLIKE WERKAREA.
- GEBRUIK VEILIGHEIDSTOERUSTING EN VOLDOEN AAN ALLE VEILIGHEIDS-MAATREËLS.
- VOORKOM BESOEDELING VAN STROME EN WATERBANE
- VERSEKER DAT ‘N BRANDBLUSSER IN WERKENDE TOESTAND BYDERHAND IS WANNEER “WARM” WERK VERRIG word bv. Sweis, wegslyp, gasny, ens.
- RAPPORTEER BESERDE DIERE.
- RY SLEGS OP AANGEWESE ROETES.
- VOORKOM OORMATIGE STOF EN GERAAS.

MOENIE:

- PLANTEGROEI VERWYDER OF BESKADIG SONDER DIREKTE INSTRUKSIE NIE.
- ENIGE VURE MAAK NIE.
- ENIGE DIERE DOOD, BESEER, VANG OF VOER NIE, insluittende voëls, paddas, slange, akkedisse, ens.
- ENIGE OMHEINDE OF AFGESPERDE AREAS BINNETREE NIE.
- SEMENT OF SEMENTSAKKE LAAT RONDWAAI NIE.
- VINNIG OF ROEKELOOS BESTUUR NIE.
- ENIGE ROMMEL, AFVAL, OLIE OF ENIGE VREEMDE MATERIAAL IN STROME LAAT BELAND NIE.
- IN DIE DAM SWEM NIE.
- ROMMELSTROOI OOR KOS LAAT RONDLÊ NIE.

Notas:
1. Indien enige diere soos skilpaaie, verkleurmannetjies of slange teëgekom word, moet hulle nie beseer of dood nie. Kontak die OTB of RI om hulle veilig te verwyder. Die besering van diere sal lei tot dissiplinêre optrede.
3. Streng toesig moet gehou word oor indringerplantbeheerspanne.
EZIPPAMBI LI EKUNYANELE KILEYO UKUBA ZENZIWE

Zonke ezi zinto zilandelayo zizinto ekufuneka zenziwe nekufuneka zingenziwanga. Wonke umntu ofikayo kufuncfa afundisiwe ngemigqo kupala. Needa yazisa iforman yakho ikuba awukhange uye kufundiswa.

IZINTO EMAZENZIWE

• SEBENZISA IZINDLU ZANGASESE, YAZISA XA KUKHO UMONAKALO.
• ZAMA UKUCOCA APHO UBUSEBENZA KHONA.
• SEBENZISA IMIQOMO YENKUKUMA UNGAYEKI IPHAPHTIEKE.
• YAZISA XA UBONA IOIL ECHITHSKALAYO OKANYE IPETROL.
• CIMA LOZOLI CIGARETTE XA UGQIBIBLE UKUTSHAYA
• ZONKE IZIXHOBO USEBENZA ZIBUYISELE APHO ZIHLAKA KHONA XA UCGIBILE APHO ZIHLALA KHONA XA UGQIBILE UKUZISEBENZISA.
• ZISEBENZISE IZIKHUSELIXA UZINKIWE.
• SUKUGALELA IZINTO EMLANJENI.
• MASIBEKHO ISCIMA MLILO XAUSEBENZA NGOMLILO.
• YAZISA MSINYANE XA UBONE ISILWANYANA EZONZAKELEYO.
• XAUQHUBA ISITHUTHI HAMBA ENDLELENI QHA UNGAFATHULINJE.
• NAPHINA ZAMAUNGENZI THULI OKANYE INGXOLO XA USEBENZA.

EMAZINGENZIWA

• SUKUSUSA NESIPHINA ISITYALO UNGAKHANGE UXELELWE
• SUKWENZA MLILO NOKUBA SEKUBANDA
• AMAGOQARA UKUBULALA IZILWANYANA NOKUZIFIDA AKUVUMELEKANGA
• SUKUNGENA XA KUVALIWE NGAPHANDLE KWE MVUME
• INGXOWA ZESAMETE MAZINCEDWE ZINGALAHWA NJE
• SUKUQHUBA NGESANTYA ESIPHAKAMILEYO
• SUKUGALELE NAYIPHI INTO PHAYA EMLANJENI
• SUKUQUBHA EDAMENI Q OQOSHA YONK INKUKUMA
APPENDIX 8: ECO/ESO DAILY REPORT/CHECKLIST
### DEMARCATION

**METHOD STATEMENT**

Boundaries of “no go” areas, construction sites, offices, temporary storage areas as well as labourer’s facilities must be demarcated (EMPr and ECO requirements) and maintained for the length of the construction period.

### NO-GO AREAS/PROTECTION OF FAUNA & FLORA

Identified “No-Go Areas”, remaining natural veld and indigenous- or significant trees are protected features and must be demarcated for protection from construction damage (including secondary impact).

All areas outside of the demarcated construction sites and access roads to be regarded as NO-GO areas unless otherwise agreed upon with the client and ECO.

All flora identified to be rescued must be removed and placed in an area specifically allocated and taken care off until re-used in pre-approved way.

Identified areas with significant vegetation must be protected as NO-GO areas.

### CLEARING OF VEGETATION & TOPSOIL REMOVAL

**METHOD STATEMENT**

Before any construction or earthworks, topsoil must be stripped (>150 mm) and stockpiled for rehabilitation/landscaping. Stockpiles:

- must be protected (may not blow or wash away or gets compacted) and stored separately.
- may not be moved further than 50 m or mixed with any other soil.
- must be convex and should not exceed 2 m in height.

In addition:

- Cleared areas must be stabilized.
- Burning or burying of cleared vegetation is prohibited, but may be used for mulch or slope stabilisation on site.

### STOCKPILING

**METHOD STATEMENT**

Top- and subsoil's from trenches must be located within site boundaries, stabilised and may not exceed 2 m in height.

### TEMPORARY STORAGE FACILITIES

**METHOD STATEMENT**

Must be demarcated, organised, neat and tidy and of acceptable standards.

### CONSTRUCTION CAMP & SITE OFFICES

**METHOD STATEMENT**

Must be demarcated, organised and free of day-to-day litter (maintaining good housekeeping standards).
## ENVIRONMENTAL ASPECT

<table>
<thead>
<tr>
<th>Note:</th>
<th>1 = Poor, 2 = Average, 3 = Good</th>
<th>NA = Not Applicable</th>
</tr>
</thead>
</table>

### FUEL STORAGE
**METHOD STATEMENT**
Fuel storage areas must be situated within the demarcated construction camp site (or an area approved by the ECO).
Bunds must be built (EMP and ECO requirements) around larger fuel storage areas (accidental spillages).
Drip trays must be used (in accordance with EMP) at all fuel and oil storage and refilling sites and must be cleaned regularly, especially after rain.

### LABOURER’S FACILITIES
**METHOD STATEMENT**
Facilities must be of acceptable standards suitably demarcated, well maintained, neat and tidy and with adequate ablution facilities.

### ENTRANCE AND HAUL ROADS
**METHOD STATEMENT**
Only approved entrance and haul roads may be used (existing roads and infrastructure). No new roads or parking areas may be developed without written approval from the ECO.

### MANDATORY SITE EQUIPMENT
**METHOD STATEMENT**
Mandatory site equipment must be in place, well maintained and in accordance with EMP and ECO requirements.
Sufficient refuse bins must be on site (well placed and conspicuous) and must be cleaned regularly.
Fire extinguishers must be readily available, maintained and functional.
Drip trays must be used (in accordance with EMP) at all fuel and oil storage and refilling sites and must be cleaned regularly, especially after rain.
Toilets and sanitation facilities must be kept clean neat and hygienic (toilet paper must be available).

### WASTE CONTROL
**METHOD STATEMENT**
The contractor is expected to control all construction related waste material and general litter on actual construction sites and its immediate surroundings.
Waste management must be in accordance with the EMP, of acceptable standards, with regular removal of general waste, hazardous waste as well as construction waste (e.g. concrete waste and spoil).

### CEMENT MIXING & BATCHING AREAS
**METHOD STATEMENT**
Mixing areas must be approved by the ECO, suitably demarcated and may not result in pollution.
Polluted cement water may only be released into sedimentation ponds.
Sedimentation ponds must be maintained and cleaned regularly (and...
<table>
<thead>
<tr>
<th>ENVIRONMENTAL ASPECT</th>
<th>1-3</th>
<th>COMMENTS</th>
</tr>
</thead>
<tbody>
<tr>
<td>Note: 1 = Poor, 2 = Average, 3 = Good</td>
<td>NA</td>
<td>Not Applicable</td>
</tr>
<tr>
<td>reinstated after use)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>ENVIRONMENTAL ASPECT</td>
<td>1-3</td>
<td>COMMENTS</td>
</tr>
<tr>
<td>----------------------------------------------------------</td>
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<td>----------</td>
</tr>
<tr>
<td>Note: 1 = Poor, 2 = Average, 3 = Good, NA = Not Applicable</td>
<td></td>
<td></td>
</tr>
<tr>
<td>CONSTRUCTION VEHICLE MAINTENANCE</td>
<td></td>
<td></td>
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<tr>
<td>METHOD STATEMENT</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Construction vehicles must be in good working order and well maintained to prevent oil and fuel leakages and to reduce noise levels. Maintenance areas must be approved by ECO. Refuelling must be done in accordance with the EMPr, using drip trays.</td>
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<tr>
<td>HEAVY EARTHMOVING EQUIPMENT</td>
<td></td>
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<tr>
<td>Construction vehicles and equipment may only operate within the demarcated site boundaries (and approved access roads), especially heavy earthmoving vehicles.</td>
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<tr>
<td>DUST CONTROL</td>
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<tr>
<td>METHOD STATEMENT</td>
<td></td>
<td></td>
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<tr>
<td>Adequate control measures must be in place to prevent dust pollution as a result of construction activities (especially with regard to entrance-, haul roads and exposed surfaces). Areas of concern must be watered regularly during construction AND periods of strong winds, BUT must take water saving into account.</td>
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<tr>
<td>EROSION CONTROL</td>
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<tr>
<td>METHOD STATEMENT</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Erosion resulting from works must be controlled. Temporary and permanent drainage works must be maintained. Erosion damage and damage in drainage courses must be reinstated.</td>
<td></td>
<td></td>
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<tr>
<td>NOISE CONTROL</td>
<td></td>
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<tr>
<td>METHOD STATEMENT</td>
<td></td>
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<tr>
<td>Effective noise control measures must be in place and acceptable working hours must be kept (deviations must be approval by the ECO).</td>
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<tr>
<td>ENVIRONMENTAL CONDUCT</td>
<td></td>
<td></td>
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<tr>
<td>Environmental conduct of construction personnel must be acceptable (e.g. no burning or burying of refuse; no littering and no cement bags or other construction waste material lying around).</td>
<td></td>
<td></td>
</tr>
<tr>
<td>ARCHAEOLOGICAL &amp; HERITAGE FINDS</td>
<td></td>
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<tr>
<td>METHOD STATEMENT</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Should any archaeological or heritage remains be exposed during excavations or any activity on site, these must immediately reported to The site agent/engineer, the ECO HWC or SAHRA.</td>
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<tr>
<td>REHABILITATION</td>
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<tr>
<td>METHOD STATEMENT</td>
<td></td>
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<tr>
<td>On completion of the project or phase, all areas impacted by the construction activities must be reinstated and/or rehabilitated to the satisfaction of the ECO with emphasis on the following: Site offices must be removed and the areas rehabilitated or reinstated to the satisfaction of the ECO.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>ENVIRONMENTAL ASPECT</td>
<td>1-3</td>
<td>COMMENTS</td>
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<td>---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------</td>
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<tr>
<td><strong>Note:</strong> 1 = Poor, 2 = Average, 3 = Good NA = Not Applicable</td>
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<tr>
<td>Labourer’s facilities must be removed and the areas rehabilitated or reinstated to the satisfaction of the ECO.</td>
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<tr>
<td>All construction site areas must be rehabilitated or reinstated to the satisfaction of the ECO.</td>
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<tr>
<td>All temporary fencing and demarcation must be removed and the areas reinstated to the satisfaction of the ECO.</td>
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<tr>
<td>Temporary storage areas must be rehabilitated or reinstated to the satisfaction of the ECO.</td>
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<tr>
<td>All remaining construction material must be removed and the areas rehabilitated or reinstated to the satisfaction of the ECO.</td>
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<tr>
<td>Any additional disturbed areas must be rehabilitated or reinstated to the satisfaction of the ECO.</td>
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<tr>
<td><strong>ADDITIONAL METHOD STATEMENTS</strong></td>
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</tr>
<tr>
<td>Method statements must be submitted and approved before commencement of the works and must be available at the site offices.</td>
<td></td>
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<tr>
<td><strong>ENVIRONMENTAL CHECKLIST</strong></td>
<td></td>
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<tr>
<td>The contractor must ensure that the weekly environmental checklist is completed at the end of each week and it must be available at the site offices.</td>
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<tr>
<td><strong>SPOT FINES &amp; PENALTIES</strong></td>
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<tr>
<td>Spot fines and penalties must be recorded and documented by the ECO (in accordance with the EMPr).</td>
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<tr>
<td><strong>FIXED POINT PHOTOS</strong></td>
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<tr>
<td>Photographs must be taken by the ECO, Site Engineer and or Site Manager, prior to, during and immediately after construction as visual reference. These photographs must be stored with other records relating to the EMPr.</td>
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</tbody>
</table>

ECO:
APPENDIX 9: ENVIRONMENTAL AUTHORISATION.
APPENDIX 10: RECOMMENDATIONS AS PER BASIC ASSESSMENT REPORT
APPENDIX 11: DRAWINGS
APPENDIX 12: ANY OTHER RELEVANT DOCUMENTS